

# **RICHLAND COUNTY**

## **DETENTION CENTER AD HOC COMMITTEE**

### **AGENDA**



**THURSDAY NOVEMBER 21, 2024**

**3:00 PM**

**COUNCIL CHAMBERS**

# Richland County Council 2024



Jessica Mackey  
District 9  
Chair



Overture E. Walker  
District 8



Chakisse Newton  
District 11



Cheryl D. English  
District 10



Deirrek Pugh  
District 2  
Vice Chair



Jason Branham  
District 1



Gretchen D. Barron  
District 7



Yvonne McBride  
District 3



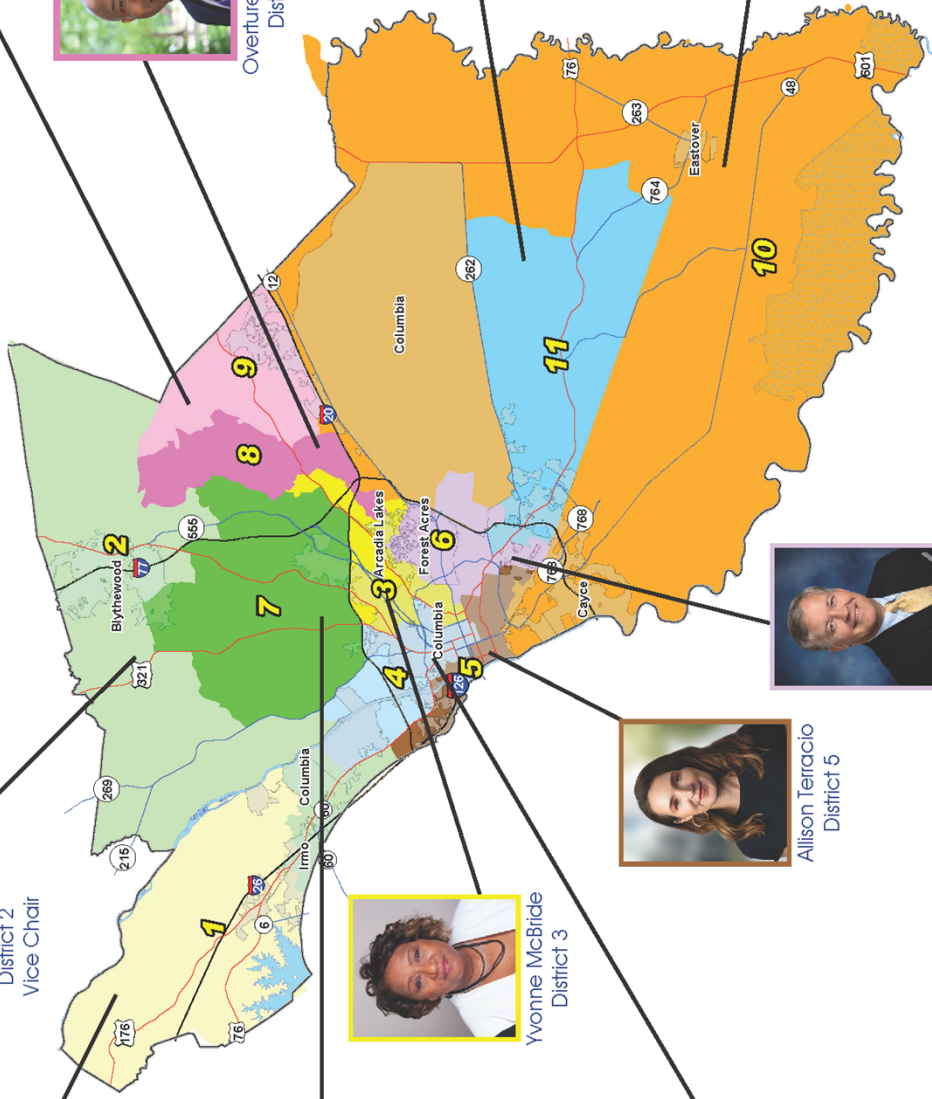
Allison Terracio  
District 5



Paul Livingston  
District 4



Don Weaver  
District 6





**Richland County  
Detention Center Ad Hoc Committee**

**AGENDA**

November 21, 2024 03:00 PM  
2020 Hampton Street, Columbia, SC 29204

The Honorable Derrek Pugh, Chair	The Honorable Overture Walker	The Honorable Cheryl English
County Council District 2	County Council District 8	County Council District 10

1. **Call to Order** The Honorable Derrek Pugh, Chair
  - a. Roll Call
  
2. **Approval of Minutes:** The Honorable Derrek Pugh
  - a. September 24, 2024 [[Pages 5- 11](#)]
  
3. **Adoption of Agenda** The Honorable Derrek Pugh
  
4. **Items for Discussion/Action** The Honorable Derrek Pugh
  - a. Alvin S. Glenn Detention Center Update:
    1. General Overview.
    2. Role of the Solicitor’s Office in the Criminal Justice Process.
    3. Memorandum of Understanding between Richland County and Richland County Criminal Justice Coordinating Council. [Executive Session]
    4. SCAC Proposed Policy Positions.
  
5. **Adjournment** The Honorable Derrek Pugh



Special Accommodations and Interpreter Services Citizens may be present during any of the County's meetings. If requested, the agenda and backup materials will be made available in alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42U.S.C. Sec. 12132), as amended and the federal rules and regulations adopted in implementation thereof. Any person who requires a disability-related modification or accommodation, including auxiliary aids or services, in order to participate in the public meeting may request such modification, accommodation, aid or service by contacting the Clerk of Council's office either in person at 2020 Hampton Street, Columbia, SC, by telephone at (803) 576-2061, or TDD at 803-576-2045 no later than 24 hours prior to the scheduled meeting.



Richland County Council  
Detention Center Ad Hoc Committee Meeting  
**MINUTES**  
September 24, 2024 – 5:00 PM  
Council Chambers  
2020 Hampton Street, Columbia, SC 29204

COUNCIL MEMBERS PRESENT: Derrek Pugh, Overture Walker, and Cheryl English

OTHERS PRESENT: Allison Terracio, Chakisse Newton, Yvonne McBride, Gretchen Barron, Jason Branham, Don Weaver, Anette Kirylo, Patrick Wright, Jennifer Wladishin, Tamar Black, Ashiya Myers, Angela Weathersby, Kyle Holsclaw, Lori Thomas, Jackie Hancock, Crayman Harvey, Michelle Onley, Leonardo Brown, Kenny Bowen, John Thompson, Susan O’Cain, Phillip Harris, and Stacey Hamm

1. **CALL TO ORDER** – Councilman Derrek Pugh called the meeting to order at approximately 3:00 PM.
2. **APPROVAL OF MINUTES**
  - a. July 16, 2024 – Ms. English moved to approve the minutes as distributed, seconded by Mr. Walker.  
In Favor: Pugh, Walker, and English  
The vote in favor was unanimous.

3. **ADOPTION OF AGENDA** – Mr. Walker moved to adopt the agenda as published, seconded by Ms. English.  
In Favor: Pugh, Walker, and English  
The vote in favor was unanimous.

4. **ITEMS FOR DISCUSSION/ACTION**

Mr. Leonardo Brown, County Administrator, noted the Detention Center has been on a specific strategic mission to address renovations within the facility and any outstanding deficiencies. The initial process began when the County received communication from the Department of Corrections noting some opportunities for improvements. Since then, we have submitted implementation plans to articulate what specific steps we would take to renovate and address any needs in the facility. That activity included Council-approved funding and utilization of work from outside contractors. In addition, we have addressed the exterior view of the Detention Center.

It was pointed out that there had been a question of whether the food service was meeting the standards managed by the Department of Health and Environmental Control. Since then, all the reports have been grade “A.” During the renovations, the County brought in a temporary kitchen to prepare food.

Mr. Walker inquired when the Detention Center received their first “A” grade.

Mr. Brown said he would have that information available before the upcoming Council meeting.

The County Attorney, Patrick Wright, reported the Detention Center has had an “A” grade since March 2023.

Ms. McBride inquired about how often the facility is graded or inspected.

Mr. Crayman Harvey, Detention Center Director, replied it is every six months or if there is a complaint.

**a. Alvin S. Glenn Detention Center – Status Updates:**

*Infrastructure Updates*

- Kitchen Renovations:
  - Approx. Start Date – November 2022
  - Completion Date – July 2023
  - Contractor – Cedar Creek Construction
  - Scope – Complete interior kitchen remodel to include the following:
    - Clean, prep, and paint all interior walls
    - Repair kitchen floor
    - Install new cooking equipment
    - Install new plumbing fixtures
    - Install new cart railing
- Lobby Renovation
  - Approx. Start Date – January 2023
  - Completion Date – January 2024
  - Contractor – Carbra Construction
  - Scope – The contractor completed the following items:
    - Removed the flooring and replaced it with LVT
    - Removed and reworked the guard station cabinetry to provide space for the new body scanner. Also reworked the electrical to allow for the installation of the body scanner control equipment
    - Removed and replaced all the ceiling tile
    - Painted the ceiling grid
    - Painted the front window frames and door
    - Painted the video visitation booths
    - Cut the block wall and installed a door to provide a separate exit vestibule. Also changed the swing of the second door of the exit vestibule
    - Cut the block wall and installed a transaction window from the guard station to the exit vestibule
- Exterior Security Lighting
  - Approx. Start Date – November 2023
  - Completion Date – December 2023
  - Contractor – Outdoor Lighting Perspectives
  - Scope – Replace all exterior lighting with LED lighting
    - Remove existing lighting and install 142 120-277v 45w box flood lights
    - Install 142 bronze-round electrical boxes
    - Run and install conduit and wiring for additional 9 lights
    - Calk electrical boxes to prevent weather damage
- Security Fence Reinforcement
  - Approx. Start Date – October 2023
  - Completion Date – December 2023
  - Contractor – First Defense II Inc.
  - Scope – Install 3,000 linear feet of 8-foot tall, ½ inch flattened expanded metal fence
- Facility Wide Security System
  - Approx. Start Date – November 2023
  - Estimated Completion Date – July 2025
  - Contractor – Design Team – Moseley Construction
  - Scope – Design and install a new camera and security control system throughout the facility
- Visitation Area (Attorney/Client)
  - Approx. Start Date – November 2023
  - Estimated Completion Date – February 2025

- Contractor – JM Cope
- Scope – The project turns half of the Tango Facility into an Attorney Visitation area with 7 indirect contact units and 3 direct contact units. The attorneys will access the area via covered walkways from the main lobby, just past security. The project also has a security hallway to the area to allow for detainee movement. This project was fully designed and specified by an architectural design team and was solicited through a public bid process.
  
- Employee Parking Security Fence
  - Start Date – February 2024
  - Estimated Completion Date – August 2024
  - Contractor – F. H. Paschen, S. N. Nielson (SC)
  - Scope – Install 10-foot tall security fencing to enclose the employee parking area to include the following:
    - Install barbed wire topped razor wire to match existing security fencing
    - Install a 25-foot, motor-operated, cantilevered, sliding gate
    - Install 4-foot personnel gate
    - Install a 20-foot manual double swing gate
    - Install security badge access and control for all fences
  
- FDC Fire System Repair
  - Start Date – February 2024
  - Estimated Completion Date – July 2024
  - Contractor – CNC Commercial Interiors
  - Scope – Install/replace water line and fire hydrant
  - Perspectives

Mr. Brown indicated each of the 18 housing units is undergoing floor-to-ceiling renovations. The installation of the security fencing will make it harder for contraband to be dropped. The new toilet/combo units allow the water to be shut off to a specific unit, so it will not affect all other housing units. The new locking system will be electronic. In the event of a power failure, there are backup generators and the ability for the cells to be accessed by control keys. On average, it takes 3-4 months per unit to install the new locking system. This does not include the movement of individuals throughout the facility.

Everyone who comes into the Detention Center is a pre-trial detainee. Depending on what the detainee has been charged with, they are given a particular classification. That classification communicates what specific area of the detention center they should be housed in. As we go through the renovation process, one of the challenges has been the increase in the detention center population. The increased population limits the space to move detainees to do the renovations. We cannot move the detainees to other facilities because they have the same issues.

Mr. Branham inquired if it is a fair observation that we have seen an increase in the population due to the new bond reform.

Mr. Brown responded some of the influx is associated with the bond reform. During the legislation's implementation, some counties testified before the General Assembly and communicated it would result in an increase in detainees in the facilities.

Mr. Branham asked if any additional funding was allocated to deal with the impact of the new legislation.

Mr. Brown responded there was not.

Ms. McBride inquired if the crimes were minor or more violent.

Mr. Brown indicated the crimes were more violent.

Ms. McBride stated she is concerned about the number of non-violent offenders that may be detained that could have been in some other type of program. She requested a breakdown of the numbers.

Mr. Brown maintained that it will be imperative to hear from the agencies that play a role in impacting the facility. He sees this committee as integral in helping shape policy positions surrounding the Detention Center.

Ms. Newton stated in terms of the number of detainees, there are many players who contribute to the situation at the Detention Center. By working together, we can make the situation better. She noted the agenda documentation is a snapshot of a particular point and time. Therefore, do the percentages reflected represent the data of the general population and the time the detainees have been in custody?

Mr. Brown stated that, based on his review and understanding, the data is representative. There are individuals that stay for an extended amount of time.

Mr. Harvey indicated non-violent detainees are not the ones who stay for an extended amount of time. Bond reform is focused on violent offenders who recommit.

Mr. Walker pointed out the number of violent offense detainees is upward of 600 if you include drug trafficking and burglary offenses. He noted the wheels of justice turn slowly, especially when you look at violent crimes with mandatory minimums. In short, more crimes are being committed than you have judges, lawyers, and jurors to hear the cases.

Mr. Weaver inquired when the detainee population spreadsheet was produced.

Mr. Brown responded the spreadsheet was produced in July 2024.

➤ **SHU/BMU Renovation (Phase 2)**

- Approx. Start Date – June 2023
- Completion Date – December 2023
- Contractor – CNC Commercial Interiors
- Scope – Complete interior renovation of the housing unit to include the following:
  - Modify existing doors with 2”x4” windows and cuff ports on all cells
  - Remove and replace all cellulose ceiling tiles
  - Installation of (7) security shower doors
  - Installation of security fencing above the recreation courtyard
  - Clean and refurbish HVAC systems
  - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
  - Construction of a new guard station
  - Install 7 new shower units
  - Install new toilet/combo units in all cells
  - Install a water management system for the housing unit

➤ **Yankee Housing Unit Renovation (Phase 2)**

- Approx. Start Date – August 2023
- Completion Date – April 2024
- Contractor – CNC Commercial Interiors
- Scope – Complete interior renovations of the housing unit to include the following:
  - Clean, prep, sand, repair, and paint all interior walls in the common area, all cells, gypsum ceilings, and all ancillary areas in the housing unit
  - Add handcuff port to all cells
  - Remove and replace all cellulose ceiling tiles
  - Installation of (7) security shower doors
  - Installation of security fencing above the recreation courtyard
  - Clean and refurbish HVAC systems
  - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
  - Construction of a new guard station
  - Install 7 new shower units
  - Install new toilet/combo units in all cells
  - Install a water management system for the housing unit



- **X-Ray Housing Unit**
  - Approx. Start Date: January 2024
  - Estimated Completion Date: July 2024
  - Contractor: CNC Commercial Interiors
  - Scope – Complete interior renovation of the housing unit to include the following:
    - Clean, prep, sand, repair, and paint all interior walls in the common area, all cells, gypsum ceilings, and all ancillary areas in the housing unit
    - Add handcuff ports to all cells
    - Remove and replace all cellulose ceiling tiles
    - Installation of (7) security shower doors
    - Installation of security fencing above the recreation courtyard
    - Clean and refurbish HVAC systems
    - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
    - Construction of a new guard station
    - Install 7 new shower units
    - Install new toilet/combo units in all cells
    - Install a water management system for the housing unit
  
- **Papa Housing Unit**
  - Approx. Start Date – January 2024
  - Estimated Completion Date – June 2024
  - Contractor – CNC Commercial Interiors
  - Scope – Complete interior renovation of the housing unit to include the following:
    - Clean, prep, sand, repair, and paint all interior walls in the common area, all cells, and all ancillary areas in the housing unit
    - Add dropped ceiling
    - Add handcuff ports to all cells
    - Repair (4) security shower doors
    - Installation of security fencing above the recreation courtyard
    - Clean and refurbish HVAC systems
    - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
    - Construction of a new guard station
    - Install 4 new shower units
    - Install new toilet/combo units in all cells
    - Install a water management system for the housing unit
  
- **Golf Housing Unit**
  - Approx. Start Date – April 2024
  - Estimated Completion Date – September 2024
  - Contractor – Carbra Construction
  - Scope – Complete interior renovation of the housing unit to include the following:
    - Clean, prep, sand, repair, and paint all interior walls in the common area, all cells, and all ancillary areas in the housing unit
    - Install new cell doors with 4”x8” windows and cuff ports on all cells
    - Remove and replace all cellulose ceiling tiles
    - Installation of woven wire security wall around 2<sup>nd</sup> floor catwalk
    - Installation of (7) security shower doors
    - Installation of security fencing above the recreation courtyard
    - Clean and refurbish HVAC systems
    - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
    - Construction of a new guard station
    - Construction of a catwalk connecting both sides of the housing unit
    - Install 7 new shower units
    - Install new toilet/combo units in all cells

- Install a water management system for the housing unit
- **India Housing Unit**
  - Approx. Start Date – July 2024
  - Estimated Completion Date – October 2024
  - Contractor – CNC Commercial Interiors
  - Scope – Complete interior renovation of the housing unit to include the following:
    - Clean, prep, sand, repair, and paint all interior walls in the common area, all cells, and all ancillary areas in the housing unit
    - Installation of new cell doors with 4"x8" windows and cuff ports on all cells
    - Clean, prep, sand, and epoxy all interior floors in the common area, all cells, and all ancillary areas in the housing unit
    - Remove and replace all cellulose ceiling tiles
    - Installation of woven wire security wall around 2<sup>nd</sup> floor catwalk
    - Installation of (7) security shower doors
    - Installation of security fencing above the recreation courtyard
    - Clean and refurbish HVAC systems
    - Clean and refurbish the recreation courtyard with the installation of basketball goals and painting of basketball markings
    - Construction of a new guard station
    - Construction of a catwalk connecting both sides of the housing unit
    - Install 7 new shower units

*Recruitment and Retention Updates*

- Digital Outdoor Billboards, Static Displays, Local Radio, Streaming Radio and Video (Roku, Hulu, etc.)
- In the last year, there have been 64 hires and 48 resignations/terminations

Mr. Brown stated we have attracted and hired several individuals. Unfortunately, there have been some exits. Some were voluntary, and others were involuntary. We have taken measures to ensure the officers are paid for their service. At the same time, if you do not do the right thing, those officers can find themselves in the same situation as those they were employed to guard.

In response to the County's November 20, 2023 report, the Department of Corrections said, "Officer manning at the facility has improved, reducing the number of vacant officer positions due to the utilization of contract officers." It was noted that the agency responsible for determining if improvements are being identified those improvements are being made.

Ms. Barron inquired about what caused the decrease in hiring during Quarter 3.

Mr. Brown stated that we are still bringing in a solid number of employees and noted that the goal is to retain those employees once they are hired. In addition to what we told the Department of Corrections we would do about the facility, we discussed bringing someone in to focus on compliance. In addition to Director Harvey, we have a Compliance Director whose job is to ensure the things the Department of Corrections wants to see are achieved consistently and concentrate on officer training. The Compliance Officer reports directly to the County Administrator to ensure checks and balances are in place.

Ms. Barron asked when the Quarter 3 Report was produced.

Mr. Brown responded the information was provided in July 2023.

Ms. Barron inquired if the Compliance Director's report would be provided to Council.

Mr. Brown replied that the Compliance Director works with the information the Department of Corrections provides. Therefore, he does not get a specific set of reports. For example, the Compliance Director can meet with the Department of Corrections when they do their inspection, while Director Harvey focuses on the day-to-day operations. We are working on compiling quarterly reports from Directors Harvey and Lipscomb and Administration regarding the Detention Center overall.

*Other Updates*

- Upcoming Projects:
  - Court Rooms – FY24-25
  - Emergency Access Road – FY24-25
  - Phase 1 Housing Units – FY25-26
  - Phase 3 Housing Units – FY 24-25
  - Phase 5 Housing Units – FY24-25
  - Roof Replacement – FY24-25
  - HVAC Replacement – FY24-25
  - Detainee Intake Area Renovation – FY24-25
  - Juvenile Facility – FY24-25
  
- Weekly Walk-through
  - Command & Supporting Staff
- Mental Health Weekly Check-in
  
- Realignment of Captains (Security)
  
- Establishment of a new department: Strategic Operations Team
  - SOT provides oversight of agency communication, policy, projects, etc.
  - PowerDMS-automated policies
  - Data Hub
  - Grievance
  - Westlaw on all Tablets
  
- Directors Round-Table
  - Front Line staff representative meets with the Director
  
- New Hire Mentorship
  
- Professional Development

**b. New Detention Facility:**

- *Security Needs*
- *Capacity Needs*
- *Resource and Infrastructure Needs*
- *General Space Needs*
- *Stake Holder Committee*

Mr. Brown stated Council previously discussed expanding the facility utilizing the current footprint. He noted he would be bringing back more details regarding an expansion plan to address capacity issues in the short term.

In response to the November 30, 2023, report provided to the Department of Corrections, we received a communication that said, "It was apparent during this inspection that considerable effort and action has been taken to comply with applicable standards." While not everything is perfect, the Department of Corrections has articulated they can see the efforts made.

Ms. English expressed her appreciation for Council and staff's efforts and commitment to the Detention Center.

Ms. McBride echoed Ms. English's sentiments. Additionally, she thanked Mr. Brown for thinking outside the box and looking at the other entities involved.

5. **ADJOURNMENT** – Mr. Walker moved to adjourn the meeting, seconded by Ms. English.

In Favor: Pugh, Walker, and English

The vote in favor was unanimous.

The meeting adjourned at approximately 6:00 PM.